



premier

Department:  
Office Of The Premier  
PROVINCE OF KWAZULU-NATAL



# BUDGET VOTE

BY THE HONOURABLE  
**MR TW MCHUNU**  
PREMIER OF THE PROVINCE OF KWAZULU-NATAL

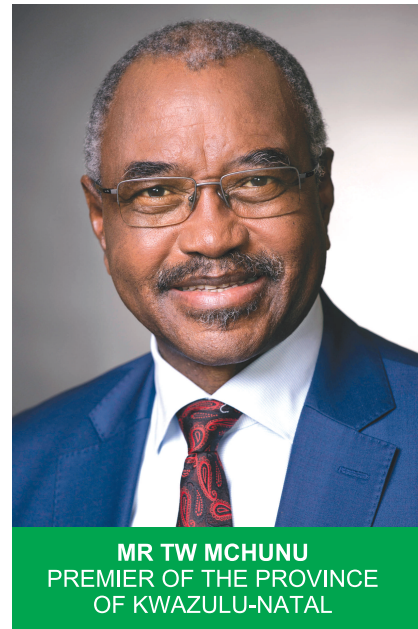


03 MAY 2018

“Leading with integrity towards growing an inclusive economy, for integrated, targeted and effective service delivery to improve quality of life,”

**VOTE 1: BUDGET VOTE OFFICE OF THE PREMIER  
DELIVERED BY THE HONOURABLE PREMIER MR  
THEMBINKOSI WILLIES MCHUNU, PREMIER OF THE  
PROVINCE OF KWAZULU-NATAL ON 3 MAY 2018**

**Speaker;  
Deputy Speaker;  
Members of the Provincial Legislature;  
Mayors and Councillors of Local Government Present;  
Amakhosi  
Director-General;  
Heads of Department and other Senior Officials;  
Your Excellencies, Members of the Diplomatic Corps;  
Distinguished Guests;  
Ladies and Gentlemen;**



**Sanibonani! Good Day! Goeie More! Namaste! A Salaam Wailikum!**

**Madam Speaker**, we would like to thank you and Honourable Members, for granting us the opportunity to present for adoption by this Honourable House, the **2018/19 Budget for Vote 1: The Office of the Premier**.

**Madam Speaker**, allow me to say upfront that, as the centre of coordination in the Province, we present here a budget that is underpinned by nothing else but implementation, implementation and implementation.

We also note that we deliver this Budget Vote during a momentous year which has seen the passing of a number of our heroes and stalwarts including recently, Mama Winnie Madikizela Mandela and Ambassador Zola Skweyiya. This year also marks 25 years since the passing of Oliver Tambo and Chris Hani, and both Mama Albertina Sisulu and Tata Madiba would have turned 100 years of age this year.

In this regard, National Government has declared 2018 as the year in which we celebrate **'100 Years of Nelson Mandela: The Year of Renewal, Unity and Jobs.'** In line with this theme, as Provincial Government we will work harder towards the achievement of the ideals that Mama Sisulu, Chris Hani and Mama Madikizela Mandela would have desired for our Country and Province as it turns 25 years of age, and Madiba's 100 year centenary.

We can still hear the messages of Comrade Hani, Mama Madikizela Mandela and Mama Sisulu from beyond the grave, loudly and clearly directing us to listen to the voices of the voiceless, to hear the cries of the downtrodden and to intervene decisively on behalf of the majority.

Cde. Chris Hanu reminded us of the value of education as an equaliser and a means out of poverty. Respected as one of the most principled and committed leaders of our people, Comrade Chris Hanu said among others and I quote: ***"We need to create the pathways to give hope to our youth [so] that they can have the opportunity through education and hard work, to escape the trap of poverty."***

As far back as 1962, when her husband Nelson Mandela was sentenced to life imprisonment on Robben Island, Winnie Madikizela Mandela knew back then that victory would come with hard work, selflessness and sacrifice. She said and I quote:

***"They think because they have put my husband on an island, that he will be forgotten. They are wrong. The harder they try to silence him, the louder I will become!"***

Speaking at the formation of the United Democratic Front in 1983, Mama Albertina Sisulu still gives us hope today that our democracy is alive and well, and I quote:

***"We are here today to celebrate a baby that was born on this date last year, when one of their mothers was in jail. ... But I'm happy to say today, to all those people who have come to witness, this baby was born and is kicking and... It's marching the people to freedom."***

**Madame Speaker**, as we march towards the historic 25th anniversary of our freedom, we remember the sacrifices of all our people, who in their millions dared to take on the apartheid regime and went on to win. A quarter of a decade later, the political freedom we attained has delivered essential services and infrastructure, restoring the dignity of all our people regardless of race and affiliation.

Yet by our own assessment and for many reasons, we have also experienced massive unemployment, a growing burden of disease, unacceptable levels of poverty and rising inequality. Today according to StatsSA, our country's Gini coefficient, which measures expenditure per capita, or what is broadly known as the "wealth gap", is among the highest in the world. A worrying feature of this phenomenon is that it predominantly applies to rural areas, women and the youth, who in the majority are African.

This calls on all of us to continually assess the impact of our interventions, outputs and activities and in particular to ask whether we are still having a positive impact of the lives of our people. As MEC for Economic Development Tourism and Environmental Affairs Mr Sihle Zikalala has pointed out, this means we must reflect honestly on our reports, and not be complacent in our achievements. While we identify areas where we are not performing, we must continually interrogate the root causes and ensure that our interventions utilise minimum resources while making the greatest possible impact in an integrated manner.

**Madame Speaker**, presentations made at our most recent Executive Lekgotla in February indicate numerous areas where we have not delivered on our own commitments. We have also noted that our institutional mechanisms such as the Action Work Groups need to be strengthened, not only to report on progress, but to ensure plans are indeed rolled out and where necessary consequence management applied more assertively.



We highlighted the need for clusters to ensure progress is tracked quarterly to detect the challenges early. Effective Inter-Governmental Relations and stakeholder coordination are critical tools to be implemented to break these silos and ensure our scarce resources are allocated effectively.

**Madame Speaker**, our Budget Vote system provides an opportunity for Departments to table their expenditure for the coming financial year. However in addition, Budget Votes must at all times, be the tools to address the challenges mentioned above by creating jobs, eliminating poverty and disease and seek to narrow the gap between the rich and the poor.

Financial resources placed in the hands of government through this parliamentary process, are made available so that they can be directed at changing lives and building a better country for all. It is for this reason that when we delivered the State of the Province Address on 28 February this year, we said the theme was “**Leading with integrity towards growing an inclusive economy, for integrated, targeted and effective service delivery to improve quality of life**”.

**Honourable Members**, projections by all major global financial agencies including the World Bank and the International Monetary Fund have pointed to cyclical recovery, growth in investment and manufacturing as silver linings in dark clouds.

As the Office of The Premier, we are pleased to learn that as a result of this growing optimism in our economy, we are likely to see an uptick in the flow of both Foreign Direct and Domestic Investment into KwaZulu Natal. As indicated by MEC for Finance, Honourable Belinda Scott during this year’s Provincial Budget Speech, these positive signs will certainly impact our national and provincial economy for the better. We are immensely encouraged by this glimmer of hope, which will provide our government and private sector stakeholders, the levers we require to finalise key current programmes and projects that will boost economic renewal, create jobs and drive efforts at social cohesion.

**Madame Speaker**, I now move to present the Budget for Vote 1.



## PROGRAMMES OF THE OFFICE OF THE PREMIER

**Madam Speaker**, in terms of the approved budget structure for Vote 1, the Office of the Premier is responsible for the following Programmes, namely:

- Programme 1: Administration**
- Programme 2: Institutional Development**
- Programme 3: Policy and Governance**

**Honourable Members**, the total Budget for the Office of the Premier for the 2018/19 financial year is R 787,137 million. In presenting this Budget, I wish to place on record that application of this Budget allocation has been done on the basis of the Five Year Strategic Plan and the 2018/19 Annual Performance Plan of the Department. These documents have been reviewed to include key priorities emanating from our Provincial Executive Council Lekgotla and pronounced on in the 2018 State of the Province Address.

I now wish to outline exactly how the allocation to Vote 1 is to be applied to achieve the objectives of these **three Programmes and fifteen (15) Sub-Programmes** of this Vote during the 2018/19 financial year.

### PROGRAMME 1: ADMINISTRATION (R 102,326 million)

The purpose of this Programme is to provide administrative support to the Premier, the Provincial Executive Council and the Director-General in fulfilling their functions, as well as promoting co-operative governance, ensuring sound financial management, within the Office of the Premier and across all provincial departments.

The following four Sub-Programmes are supporting Programme 1 namely:

#### 1.1 Sub-Programme: Premier Support (R 27,751 million)

This Sub-Programme is responsible for providing technical, administrative and advisory support to the Premier in executing his statutory and executive authority mandates. This allocation is mainly to enable the Premier to engage effectively and efficiently in broad stakeholder engagement, as well as intergovernmental relations structures and processes at international, national, provincial, municipal and local level. This includes the Premier's responsibilities as a member of this House and its structures.

#### 1.2 Sub-Programme: Provincial Executive Council Support (R 10,264 million)

This allocation is to provide for the rendering of secretariat support services to the Provincial Executive Council, its Executive and Technical Clusters, Sub-Committees, as well as outreach or consultation events of the Executive Council.

### 1.3 Sub-Programme: Director–General Support (R 14,458 million)

The Office of the Director-General is supported through this allocation to provide administrative support to the Director-General in the execution of her accounting authority, strategic leadership, general management and coordination responsibilities, not only internal to the Office of the Premier, but also transversally across all Provincial Departments.

### 1.4 Sub-Programme Financial Management (R 49.853 million)

This Sub-Programme is responsible for providing sound budgetary, financial management and accounting services, as well as supply chain management support and advisory services to all Programmes in the Office of the Premier.

Our main aim through this Programme is to ensure that we lead with integrity. We will also work closely with Provincial Treasury and all other Provincial Departments and Entities to ensure that as a Province, we adhere to the 30-day payment requirement and commitment. We understand that the manner in which we procure and pay, is a critical contribution government can make towards growing a more inclusive economy.

## PROGRAMME 2: INSTITUTIONAL DEVELOPMENT (R 410,377 million)

The purpose of this Programme is to improve service delivery through institutional capacity-building, promoting integrity and transformation management, both within the Office of the Premier, as well as across all provincial departments.

The following seven Sub-Programmes support Programme 2 namely:

### 2.1 Sub-Programme: Strategic Human Resources (R 91,093 million)

The core functions of this Sub-Programme are to facilitate, coordinate and monitor the development and implementation of human resource management and development policies, strategies and programmes, as well as provide corporate management support within the Office of the Premier and the Provincial Administration.

As reported in the 2017 Budget Speech, the Office of the Premier had embarked on a full review of its **organisational structure**, and I am now pleased to report that this process has been concluded. We have been able to rationalise functions and posts and we have now embarked on a process to fill the most critical vacancies within the confines of our MTEF budget allocation.

The Office of the Premier and Provincial Treasury are collaborating in a process of assessing all applications for the filling of vacancies in all Provincial Departments and Entities to ensure that resources are applied in a manner that is fully aligned with government priorities and within reasonable budget limits.

One of the key focal areas of this Sub-Programme is to ensure that the amendments to the **Public Service Regulations** are implemented successfully in our Province. This requires substantial work to ensure that all departments, including internal structures in the Office of the Premier, are not only advised and aware of these amendments, but that they are also prepared for timeous implementation to ensure full compliance with this new regulatory framework.

The **safety, state of health and well-being** of our government employees obviously has a direct impact on effective and efficient service delivery and is therefore of key concern to us. The Office of the Premier is coordinating and facilitating adherence to Safety, Health, Environment, Risk and Quality (SHERQ) standards in the Province and is also promoting healthy lifestyles amongst officials through the implementation of the Provincial Employee Health and Wellness Strategic Framework.

As part of our strategy to address over-indebtedness and to promote the financial wellness of government employees and their families, the Office of the Premier has expanded its Financial Education Training Programme throughout all departments and districts in the Province. Our Director-General and our Committee of Heads of Departments (COHOD), in collaboration with Treasury and the Department of Public Administration is also keeping a watchful eye on trends related to the number of emolument attachment orders (known as the Garnishee orders) against government employees.

It is unfortunate, but it is a reality that disputes do arise from time to time between the State as an employer and its employees. As expected from any employer, the State also has an obligation to ensure that these disputes are attended to expeditiously and fairly, to maintain the best possible relationship between the State and its employees.

Under this Sub-Programme, the Office of the Premier is responsible for managing its own **labour relations** as well as for the coordination of the labour relations function in the Office of the Premier and across all Provincial Departments.

In the year ahead we will focus on expanding our training programme for presiding officers, as well as to implement a form of shared service between departments. This will help ensure that we can get labour relations matters resolved within the prescribed norms and time frames.

Delivering services to our communities requires a skilled public service, with employees who are keen, willing and able to improve their competencies. We are therefore extremely proud of the work done at our **Provincial Public Service Training Academy**. A total of 836 senior and middle managers participated in a wide range of management related training courses during the 2017/2018 financial year in this Academy.



The Office of the Premier is responsible for the coordination of the implementation of the **Public Service Internship and Learnership** Programme across all Provincial Departments and Entities. We currently have 2 595 interns employed in Provincial Government, of which 1 598 are females and 19 are disabled.

We continue to foster life-long learning through the **Adult Education** and Training in the workplace programme. Over the years, we have seen how this programme has enabled employees at lower levels to obtain their matric, and thereafter pursue further studies and attain better jobs and salaries. Through this programme, 450 employees in the Provincial Government will be writing matric in June 2018 and a further 542 will be ready to write matric in 2019.

As announced in the State of the Province Address, we will be implementing a Programme called **Sukuma 10 000** in the coming financial year. The Office of the Premier will coordinate the implementation of this Programme across all spheres of government, private sector, tertiary institutions, parastatals and other quasi-government organisations in the Province. These jobs will target the youth, women and people with disabilities across the Province.

Madame Speaker, our training and skills development initiatives are not just confined to the public sector. Through the work of the **KZN Human Resource Development Council**, we have established a sound platform for involvement and engagement with the private and non-government sector on matters related to education and skills development.

As part of the implementation of our Provincial Human Resource Development Strategy and in partnership with the Manufacturing, Engineering and Related Services Sector Education and Training Authority (MERSETA), we are also coordinating and facilitating the training of 289 artisans in 17 trades that are critical to the manufacturing and engineering sector in the Province.

A significant feature of this project is the participation of 40 leading private sector companies in the Province, providing **workplace experience for these artisans**.

In addition to this, 850 youth have also undergone MERSETA short skills training programmes and we facilitated the training of 500 unemployed youth on Digital Television Set Top Installation with funds from the National Skills Fund (NSF).

**Madam Speaker**, we must acknowledge that qualifications, skills, competencies and experience, do not necessarily guarantee effective and efficient service delivery. Igniting performance requires passion, dedication and commitment. It is for this reason that we will increasingly start to focus on developing a motivated cadre, who have a deep understanding of the concepts of **advocacy and activism**.

This we will do by

- Advocating the rights of our people to receive targeted services, whilst being activists to ensure that this is done speedily, professionally and with humility and integrity; and,
- Developing a cadre of officials who truly understand and embrace the Batho Pele Principles is what we need and is what our communities deserve.



## 2.2 Sub-Programme: Information Communication Technology (ICT) (R 82,823 million)

There is an increasing awareness and acceptance of the fact that the **Fourth Industrial Revolution** has arrived in all its might. There is no turning back or slowing down the pace of technology advancement. Government is not excluded or shielded from this phenomenon and it is literally now a matter of adapt or die.

This reality gives a new perspective on the importance of this Sub-Programme which is responsible for the coordination of Provincial Government Information and Communication Technology in the Office of the Premier, as well as across all Provincial Departments. This Sub-Programme has been instrumental in implementing a new electronic system for the **management and monitoring of litigation and legislation** in the Province.

This is a joint venture with the State Information Technology Agency (SITA) and the Department of Agriculture and Rural Development. The Sub-Programme has also assisted with the migration of the Provincial Nerve Centre to Dube Tradeport.

**Madame Speaker**, we are excited about the fact that the International Telecommunication Union (ITU) will be hosting **Telecom World 2018** in Durban from 10 to 13 September 2018. It is the first time this event will be hosted in Africa, and it is expected that approximately 13 000 people will attend this conference.

Telecom World 2018 will position South Africa, KwaZulu-Natal and eThekweni in particular as a leading region in Africa as far as ICT is concerned. It is also likely to draw attention to South Africa's ICT agenda and Government efforts to extend the benefits of ICTs in the region and globally.

One of the side events we will be participating in at this conference is a **youth breakfast discussion** which aims to create a platform for local youth and young professionals to engage with World ICT leaders. The breakfast will also explore the role that the youth can play in supporting Africa to achieve 'inclusive growth'. As the Office of the Premier we believe that young people must be given the space to create a better future for themselves and to develop and design solutions to the challenges they face.

The Office of the Premier, in partnership with eThekweni and the Department of Postal and Telecommunication Services will also host a similar side event for **Women in ICT in KZN**.

This event will focus specifically on how women in our Province are can explore new growth opportunities in this sector, as well as guide potential new female entrants on start-up opportunities in this field. We are indeed leading with integrity towards growing an inclusive economy and an economy which fully includes women and young people.

**Madame Speaker**, we are well aware that technological advancement will require extensive ICT infrastructure enhancements. We rely on this Sub-Programme to facilitate engagement with private sector role players in this field to ensure we improve connectivity, scale, speed and affordability considerations in ICT in the Province.

The Office of the Premier and the Department of Economic Development, Tourism and Environmental Affairs are collaborating in engagement with national and private sector stakeholders to expedite the rollout of the **broadband** backbone in the Province.

### 2.3 Sub-Programme: Legal Services (R11,719 million)

The **State Law Advisory Services** unit located in the Office of the Premier, is responsible for ensuring that legislation promoted by the respective Provincial Departments for introduction in the Provincial Legislature complies with the Constitution, the current legal and policy framework of the Provincial Government as well as Parliamentary precepts and format. To this end, State Law Advisors in the Office of the Premier are responsible for legally editing and certifying all legislation emanating from all Provincial Departments for submission to the Provincial Executive Council and the Provincial Legislature. The State Law Advisors also legally edit and certify other provincial legislation such as Proclamations and Regulations.

In addition, this Sub-Programme also provides a wide range of legal and **contractual services** to the Office of the Premier and also provides legal advisory services to the Premier, Executive Council and Director-General.



## 2.4 Sub-Programme: Communication Services (R 62,608 million)

The Sub-Programme Communication deals with the dissemination of information about government programmes and services and the protection, promotion and marketing of government as a brand. The exercise of communication in government should therefore assist in the creation of an empowered citizenry by providing timely two-way communication channel between government and the citizens it serves.

The Provincial Government Communication Strategy should of necessity, allow citizens of KwaZulu Natal and other stakeholders to realise their constitutional right to access information through all opportunities available at the disposal of Government. Such a strategy should allow the Provincial Government to set the agenda for an active and participating citizenry.

This Sub-Programme provides **corporate communication and knowledge management services** to the Office of the Premier, but is also responsible for the coordination of communication functions transversally across Provincial Government through the work of the Provincial Communicators Forum.

- In this financial year, we will strengthen our communication platforms and programmes in order to ensure that we are able to communicate sustainably with all our stakeholders. In this regard we will soon launch as one of the communication activities, the Year of Nelson Mandela. It will be remembered that the Province of KwaZulu-Natal has longstanding links with Madiba because of three events in our history;
- These are the Manaye Hall in Mbali in Pietermaritzburg where in 1961, Mandela made his last public speech as a free man at the All-in-Africa Conference before being arrested;
- The other one is the Mandela Capture Site near Howick where he was arrested on the 5th of August 1962. The third one is Ohlange High School in Inanda, Durban where Madiba cast his vote in the first democratic elections in 1994.

Underpinned by the values and principles which Mandela espoused, our Provincial Communication Strategy will soon unveil a new Communication and Marketing Plan. This Plan includes strengthening the Provincial brand by rolling out a new manual that seeks to ensure uniform branding in the province. The Plan also seeks to revive the **Vukusimame Community Radio Programme**. We are going to utilize all existing TV Screens in public institutions and add more to convey government messages to citizens while they wait for services using television screens. This we will call Sukuma Sakhe TV.

Under Provincial Government Communication we have also budgeted for the establishment of a transversal Government Newspaper that will be economically and socially empowering in orientation, yet easy to read for citizens.

## 2.5 Sub-Programme: Special Programmes (R 98,383 million)

The Special Programmes managed under this Sub-programme relate to Integrity Management, Democracy Support Services, Youth Development, as well as Security Services and Protocol.

Our commitment to lead with integrity is because it is the right thing to do, but it is also to ensure that we as leaders of government set an example for all to follow. It is for this reason that we will continue to roll out the multi-faceted **“I Do Right” Campaign** to enhance awareness on maintaining good values, professional and ethical behavior among public servants in the Province of KwaZulu-Natal. The effectiveness of this programme is demonstrated by the continued decline in the number of reported cases of fraud and corruption involving public servants.

**Madam Speaker**, we are disappointedly aware of the fact that many KwaZulu-Natal citizens do not yet enjoy basic human rights as envisaged in our Constitution. It is for this reason that the Office of the Premier will continue to co-ordinate the **Ombudsperson’s Forums** to promote and monitor the implementation of human rights related policies by all government departments and municipalities in our Province.

The **Democracy Support Services** unit of the Office of the Premier will continue to intensify our human rights awareness campaigns, particularly those focused on vulnerable groups.

We will drive themed campaigns during child protection week, democracy week, men’s month, women’s month, senior citizens month, disability month, 16 days of activism for no violence against women and children campaign and human rights month. These activities will also be mainstreamed into the activities managed at ward level through the War Rooms.

**Honourable Members**, we are deeply aware of the fact that we will not be able to deliver a better life through effective, efficient and targeted service delivery, without having a very specific focus on our young people. For this reason the **Youth Programme** is an extremely important and Special Programme in the Office of the Premier where we coordinate the implementation of Youth Programmes in the Province.

It is also where we endeavor to:

- **Lobby and advocate** or integration and mainstreaming of youth development in all spheres of government, the private sector and civil society;
- **Initiating, facilitating and coordinating** youth development programs;
- **Monitoring and evaluating** youth development intervention across the board and mobilising youth for active participation in civil society engagements.

In the past year, the Office of the Premier conducted a very successful **career exhibition** for more than two thousand young learners in eDumbe area.

Although we are still consulting on the location of the 2018 career exhibition, a similar event will be conducted to provide much needed career information, as well as information on International Scholarship to approximately five thousand learners.

**Madam Speaker**, as announced in the 2018 State of the Province Address, we are partnering with the **Sustainable National Youth Service** (SNYS) project as a component of the Expanded Public Works Programme (EPWP). This will focus on the maintenance of government facilities, such as hospitals, schools, clinics and other community buildings with a view to create opportunities for our young people to be skilled whilst they are perform much needed infrastructure maintenance.

We will also be supporting this SNYS, in partnership with the National Youth Development Agency (NYDA), by donating **12 mobile offices** to support the rollout of this service throughout the Province. We believe that this partnership can contribute towards preparing our youth, not only for employment, but also to become responsible, proud and active citizens. It is after all, our youth that will have to lead future generations, so let's lay a solid foundation.

**Madam Speaker**, we are proud to announce that we will be launching the **KwaZulu-Natal Youth Development Fund** early in 2018. We will reprioritise our current allocation to ensure that we have at least R50 million to capitalise this Fund. This Fund will provide seed funding for qualifying youth business development and will be able to accept private sector corporate social investment contributions. We have so far received overwhelming support for this concept in our consultations with our social partners.

We are looking forward to hosting a **Provincial Youth Economic Empowerment Summit** this year, as a platform for young persons to network, share information and experiences related to economic empowerment issues. This Summit is to be linked to our Youth Day celebrations in June.

**Honourable Members**, understanding that education, training and skills development are key enablers for our youth to be employed and become active participants in our economy, in the past financial year, the Office of the Premier awarded **bursaries** to the value of R 25 million to needy, deserving and destitute young people. A similar amount has been provided for in the current financial year. These students are then also linked to the internship programme we refer to under the functions of the Public Service Training Academy to ensure that they are exposed to workplace skills experience.

The Office of the Premier is also responsible for providing **security and protocol services** to the Premier and the Office of the Premier, as well as for the coordination of security services across all Provincial Government Departments. This is obviously an important function aimed at protecting our executive, officials, facilities, systems and information.

As announced in the 2018 State of the Province Address, this current financial year we will expand this function to include the coordination of a **Community Complaints and Instability Rapid Response Unit**.

This will be a specialist unit reporting directly to the Premier to:

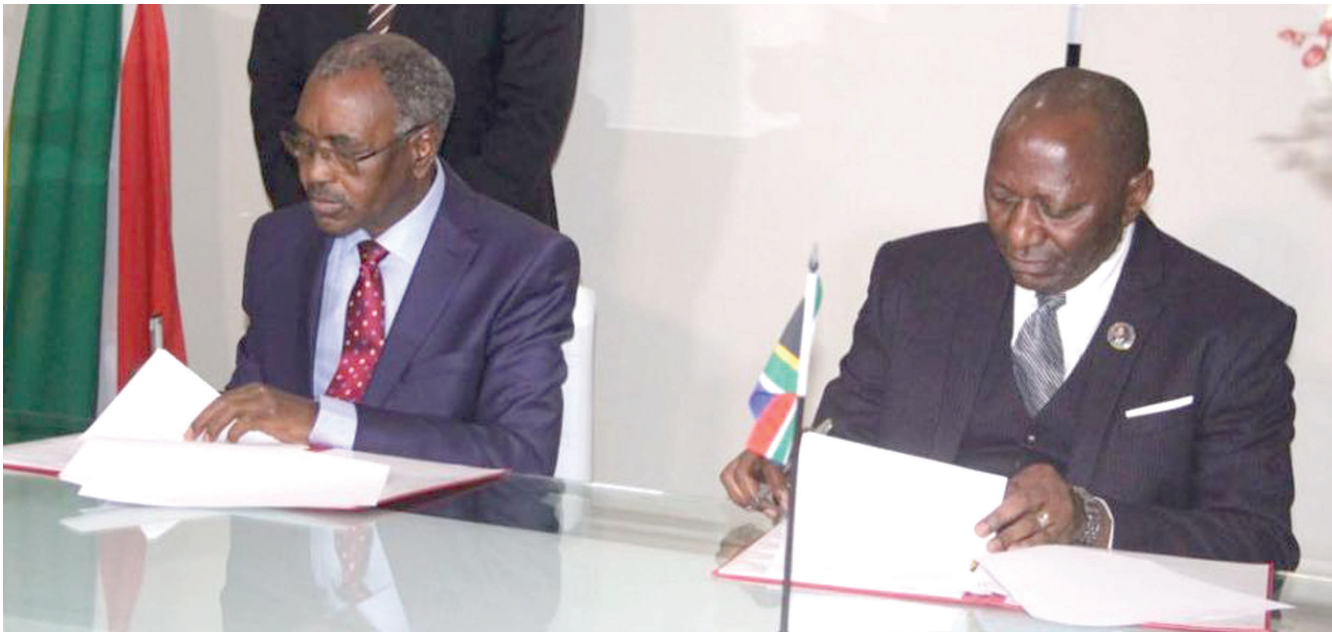
- receive and collect information related to crime and conflict situations;
- facilitate a process of scanning, investigating and interrogating such information;
- recommend appropriate intervention measures to attend to such crime and conflict situations, which may include referring any matter to other appropriate law enforcement agencies; and



- to implement intervention measures as approved by the Premier, in consultation with relevant state security agencies, in cases which may pose a direct risk to peace and stability in the Province, with the support of appropriate law enforcement agencies.

This Unit is to be resourced through a combination of reassignment of existing funded vacancies in the Office of the Premier, as well as the secondment of specialist resources from relevant state security and law enforcement agencies. Operational expenses will also be funded from existing budget allocations of the Office of the Premier and the agencies from where staff secondments will be made.

## 2.6 Sub-Programme: Inter-Governmental Relations (R 16,117 million)



The aim of the **Intergovernmental Relations (IGR)** Programme as coordinated by the Office of the Premier, is to provide a framework for enhanced engagement, planning, alignment, coordination, integration, monitoring and evaluation of the intergovernmental relations system in KwaZulu-Natal. A revised draft of the KZN IGR Strategy was presented to the Provincial Executive Council Lekgotla in February this year and the final version will now, after extensive engagement with Team Government, be presented for adoption to the Provincial Executive.

The Office of the Premier is also responsible for coordinating and strengthening Provincial **international relations**. Our main drive in this regard is to promote KZN as a preferred destination for trade, investment and tourism, as well as positioning the Province as a gateway to Africa and the World. All international engagements of Provincial Government are coordinated and supported from this Sub-programme

**Madam Speaker**, I am pleased to announce that on 12 March 2018, the KwaZulu-Natal Province and the **Maputo Province** of Mozambique renewed bilateral relations. In this regard, The Premiers of both Provinces signed a Memorandum of Understanding which seeks to strengthen and deepen economic, friendship, cultural and human relations between KwaZulu-Natal and Maputo. The MOU also aims to intensify and promote the free movement of persons and goods within the framework of existing regional agreements, in order to encourage economic and social integration.

KwaZulu-Natal will place a stronger emphasis on cooperation with provinces from the BRICS bloc, as well as member states of SADC and the African Union. In this manner, we will be contributing directly to Outcome 11 of the National Medium Term Strategic Framework aimed at **“Creating a Better South Africa and Contributing to a Better and Safer South Africa in a Better World”**.

## 2.7 Sub-Programme: Gaming and Betting (R 47,634 million)

The Sub-Programme: The KwaZulu-Natal Gaming and Betting Board (KZNGBB) which reports to the Office of the Premier, is responsible for the collection of gambling taxes for KZN, regulating the gambling industry, ensuring the roll-out of gaming and betting initiatives and protecting the interests of patrons and the public at large.

The Strategic Objective of Gaming and Betting is to enhance the gaming and betting regulatory environment in KwaZulu-Natal, as provided for in the Gaming and Betting Act no 8 of 2010 and its Regulations.

The existence of the KZN Gaming and Betting Board is evident in the ongoing operations of the Board and submissions of all mandatory reports. The term of the Board ended on 31 March 2018, and we recently announced a new Board on a three-year term.

## PROGRAMME 3: POLICY AND GOVERNANCE (R 274,434 million)

The purpose of this Programme is to initiate and implement strategies and policies to achieve a co-ordinated approach towards sustainable provincial growth and development.

The following four Sub-Programmes support Programme 3:

### 3.1 Sub-Programme: Provincial Policy Management (R 50,626 million)

The purpose of this Sub-Programme is to initiate, facilitate, support and coordinate the implementation of and the monitoring and evaluation of provincial policies and plans.

Working together with the **Provincial Planning Commission**, the Office of the Premier coordinates the implementation of the National Development Plan through our Provincial Growth and Development Strategy (PGDS), remains relevant through the annual review of the Provincial Growth and Development Plan (PGDP). We wish to thank our stakeholders for their inputs and contributions made throughout this process and in particular for their commitment to work with us towards KZN Vision 2035 which is:

***“By 2035 KwaZulu-Natal will be a prosperous Province with a healthy, secure and skilled population, living in dignity and harmony, acting as a gateway to Africa and the World.”***

We wish to thank our Commissioners past and present for their contribution and guidance in our work on the PGDP. During the past financial year we have adopted the 2018 version of the **Provincial Growth and Development Plan** and the 2019 Version will be presented to our Provincial Executive Council Lekgotla. We have developed guidelines for government and stakeholders on how best to engage with the PGDP. These are found in the “**Quick Start Operations Manual for the Implementation of the Provincial Growth and Development Plan**” published on the Planning Commission website.

This Sub-Programme is also responsible for guiding and assessing the alignment of departmental and entity **Strategic and Annual Performance Plans** to ensure alignment with the NDP and the PGDP. We also facilitate strategic planning sessions of departments and entities on request.

In response to our commitment to facilitate evidence-based policy making, the Office of the Premier has embarked on initiatives to strengthen capacity through training to improve strategic management and to ensure evidence-based decision making. We have therefore facilitated training through the National School of Government and the Department of Planning Monitoring and Evaluation (DPME) in the Presidency, as well as our own internal expertise, to provide training to our officials in the areas of qualitative and quantitative research methodology, composing policy briefs, theory of change and strategic planning.

**Madam Speaker**, we are also pleased to announce that the KwaZulu-Natal **2018 Citizen Satisfaction Survey** has commenced. This Survey, done in partnership with Statistics South Africa, is being undertaken in 20 000 households and the results will be published in the third quarter of this financial year. This will assist in monitoring trends in our citizens' perceptions on service delivery to ensure that we remain focused on improving the lives of our citizens.

Our team has also provided support to our District Municipalities to guide the **District Growth and Development Plans** and to ensure alignment with Provincial and National priorities. Sessions were held at all District Offices during the months of April and November last year and work will continue during this year in partnership with COGTA.

The **Monitoring and Evaluation** Unit in the Office of the Premier is responsible for overseeing the implementation of the Government-wide Monitoring and Evaluation Framework in the Province. We are responsible for monitoring and reporting on quarterly performance of the Office of the Premier, as well as facilitating and coordinating similar reports for all Provincial Departments and Entities.

This is done through the **Provincial Nerve Centre which is** managed by the Office of the Premier and hosted by Dube Tradeport. This system is providing a fully functional provincial automated monitoring, evaluation and reporting system. We have been able to capture more relevant and accurate data through the Provincial Nerve Centre via Departments and Action Work Groups. We have also been able to use the analysed data to make meaningful evidence-based recommendations.



The migration of the Provincial Nerve Centre to Dube Tradeport has enabled the establishment of a single integrated data warehouse and a web-enabled portal that ensures accessibility from anywhere and availability at any time.

**Madam Speaker**, we acknowledge that much more must be done to strengthen the evaluation of programmes in our Province. This is essential to ensure that we achieve value for money and that the impact we make addresses the expectations of our people.

The Office of the Premier is also responsible for the coordination of the assessment of departmental performance as assessed annually through the DPME managed **Management Performance Assessment Tool (MPAT)**. I am proud to report that the Office of the Premier has substantially improved in its MPAT assessment over the last year. Overall performance in the Province has been varied and MPAT Improvement Plans are now being facilitated for all Provincial Departments to ensure progressive and continued improvement in the state of governance in our Province.

We also facilitate the development, implementation and monitoring of Departmental **Service Delivery Improvement Plans (SDIPs)** in the Province. These plans are developed to ensure compliance with Batho Pele Principles. The focus in this year will be to have revised SDIPs prepared in all departments for the period 2018- 2021.

The **Frontline Service Delivery Monitoring Programme** enables the Office of the Premier, in partnership with DPME to visibly monitor service delivery on the ground in order to verify service delivery outputs onsite.

The programme, through unannounced facility visits, monitors the quality of service delivery at selected facilities with the intent to facilitate service delivery improvements. Interviews are conducted with citizens and staff and the findings are presented to the relevant sector departments and the Executive Authority quarterly.

Improvement programmes are developed with relevant government departments to ensure that corrective actions are taken where the results are found to be poor. Unannounced visits were made to 13 facilities, feedback meetings conducted with another 13 facilities and verification of improvement was conducted with 5 facilities in the last year.

The **Premier's Service Excellence Awards** has become a highlight annual event to encourage and reward the Batho Pele ethos. The awards ultimately aim to create a culture of continuous service delivery improvement and a greater accountability to public sector customers and stakeholders within the Provincial Government. This Programme was developed in KwaZulu-Natal and has since escalated to become a national programme.

In KwaZulu-Natal, this has become an important monitoring and evaluation tool for the implementation of Batho Pele programmes and Operation Sukuma Sakhe (OSS) in all Provincial Departments and District Municipalities within the Province of KwaZulu-Natal. We are looking forward to the next Awards event to take place in June 2018.

### 3.2 Sub-Programme: Premier's Priority Programmes (R 98,145 million)

This Sub-Programme is responsible for the management of Stakeholder Coordination, the implementation of Operation Sukuma Sakhe, the Poverty Eradication Programme, managing the Provincial response to the HIV/AIDS and TB pandemic in KwaZulu-Natal, the Social Cohesion and Moral Regeneration Programme, as well as the Inkululeko Development Programme.

We do understand that we have a responsibility to create an enabling environment for all stakeholders in this Province to make their own contribution. We have therefore committed to ensure that we continuously increase the participation and strategic partnerships with our sector stakeholders into various programmes and initiatives that we are rolling out as government. For this reason we are in the process of reviewing the Provincial **Stakeholder Management** Framework in order to enhance stakeholder engagements as well as to establish institutional arrangements to facilitate our engagements and partnerships.

As announced in the 2018 State of the Province Address, we will again celebrate Africa Day through the 20th anniversary of the annual **African Renaissance Festival**. The value of this initiative has been extended not only throughout KZN and our country, but indeed to the Sub-Continent and beyond. The theme for this year's festival is "Inclusive Economic Transformation", appropriately linking up with our priority of ensuring that we grow a more inclusive economy to eradicate poverty and reduce unemployment and inequality.

Madame Speaker I also wish to thank all those who have played a part in establishing the KZN Youth International Scholarships programme, through which many of our students are studying across the globe. I wish to specifically extend my heartfelt appreciation to the Diplomatic Corps who have made a huge contribution in assisting us to drive this programme.

Our flagship programme for community stakeholder engagement remains **Operation Sukuma Sakhe (OSS)**. This ward-based approach to community engagement has now become well entrenched in the working of government and is serving as a foundation for the implementation of a wide range of government programmes. It is being recognised as best practice and has been replicated in a number of other provinces.

The focus for the next year will therefore be on providing better and more targeted support to all the OSS structures in the Province, but in particular the OSS War Rooms at ward level, to improve the functionality of these structures.

The **Poverty Eradication Master Plan (PEMP)** has introduced a provincial programme of action that targets the poorest households in the poorest wards of this Province. These are the most vulnerable people who require specific interventions spanning across from social relief, social grants, skills development and employment creation, small business and agricultural support.

The Office of the Premier, through the Poverty Eradication Operations Centre, is able to provide technical support in the facilitation and coordination of game changing interventions in the agricultural sector, community development and social protection, enterprise development, skills development and ultimately the creation of work opportunities.

The Programme has now reached the 119 poorest wards in the Province, benefitting 16 000 vulnerable through an immediate range of emergency and even life threatening social relief interventions, issuing of birth certificates, as well as facilitating access to grants and health services. The programme also partnered with the Private Sector (Transnet) and built six bakeries in the various districts of the Province.

Going forward, our focus will be on even stronger alignment with Operation Sukuma Sakhe, as well as strengthening the linkages of this Programme with the **Radical Agrarian Socio-Economic Transformation Programme (RASET)**.

This Programme will be extended to reach the 143 poorest wards in the Province in the next year, focusing on packaging specific targeted interventions for those households, as identified through the OSS War Rooms in those wards. The focus of this Programme will also extend to secure private sector Corporate Social Investment funding and to strengthen public-private ventures aimed at extricating the poor from the vicious cycle of poverty.

**Madam Speaker**, you may recall that we announced in the 2018 State of the Province Address that we received a R419 million grant over a three-year period from the Global Fund to implement prevention programmes against new **HIV infections and fight TB** amongst adolescent girls, young women and vulnerable populations.

The expenditure of this Fund is monitored by the Provincial Council on AIDS and compliments other existing government health programmes, including the National She Conquers Programme. Through this Programme we provided 16 574 young women and boys with life skills-based HIV education, counselling and testing, peer support, teen parenting and child protection programmes.

In the year to come we will:

- reach 20 000 young women in ages 19-24 with a comprehensive risk reduction package of services including empowerment incentives;
- deliver a combination prevention package to 141 191 vulnerable people living in informal settlements, on farms and targeting young women and their families in the identified high burdened areas of our Province; and
- provide much needed additional infrastructure in the form of 10 Mobile Units, 1 Mobile X-ray unit, 8 Motor cycles and IT equipment.

The programme will also create more than 600 job opportunities for both professionals and non-professional staff. More than 10 non-governmental and community based organizations will be subcontracted to implement interventions for the programme.



A further critical Programme managed under this Sub-Programme is that of **Social Cohesion and Moral Regeneration**, which remains one to the key priorities of the Province and the Office of the Premier. As announced in the 2018 State of the Province Address, we are well on track to have the Provincial Council on Social Cohesion and Moral Regeneration established by July 2018. The terms of reference for this Council have been approved by the Provincial Executive Council and the nomination process has been concluded.

It will be the responsibility of this Council, as a broad stakeholder engagement platform, to oversee the development, adoption and then implementation of the Provincial Social Cohesion and Moral Regeneration Strategy and Plan. We are driving this process from the Office of the Premier, in partnership with the Department of Arts and Culture and the Department of Social Development. All other Provincial Departments have, however, been identified as critical participants and contributors to this process. It is for this reason that we will work with and through OSS structures at district, local and ward level to direct the impact of this Programme to the homes of all our communities in this Province.

**Madam Speaker**, we are deeply aware of the fact that successful engagement with communities is largely dependent on the extent to which communities are structured and organised to participate effectively in such engagement. We also understand that as leaders in a developmental state, we cannot merely regard this community structuring as an external factor in which we have no role to play.

It is becoming evident that we will have to assist with the structuring of communities if we expect positive outcomes from government programmes that are to be implemented through such structures.

We will therefore initiate some pilots to test this process, working with OSS structures and in particular Municipal Speakers, who are primarily responsible for managing community engagement structures at local level.

This Sub-Programme has also been responsible for the coordination of the **Inkululeko Development Programme** in the Province. Members of this House will know that Inkululeko 1 was initiated in Ndumo some time ago. We are now pleased to report that this project is for all intent and purposes completed.

It was a proud moment when the state of the art Mandla Mthethwa School of Excellence opened its doors of learning at the beginning of the academic year. All other supportive infrastructure and facilities have been delivered to the satisfaction of the recipient community. There are remaining phases of the housing project, water supply and shopping centre development that will receive ongoing attention going forward. For now, we can categorically state that Ndumo will for all the right reasons never be the same.

We will now move to **Inkululeko 2** with a focus on opportunities to improve effective, efficient and targeted service delivery and improve the lives of our people living in the Umzinyathi District. The key focus of this Inkululeko will be on how to optimize opportunities presented by the corridor between Greytown and Dundee, respectively in the Umvoti and Endumeni Municipalities, with the Municipality of Msinga in between. This corridor was also identified as one of six priority corridors in the Province.

A process has also started to consider the establishment of **Inkululeko 3** in the area of Weenen and Estcourt in the Inkosi Langalibalele Municipality. The potential of this Inkululeko has been established around the vast agriculture potential and involvement of land reform beneficiaries in the Weenen area, whilst Estcourt is a key node on the N3 Corridor with multi-sectoral possibilities in the freight and logistics, manufacturing and agri-processing and tourism sectors. The initial conceptualization of this Inkululeko has started and will soon be concluded in consultation with local structures.

### 3.3 Sub-Programme: Royal Household (R65,830 million)

The Office of the Premier, is responsible for the functions related to the **King's Support and the Royal Household**, and as such is also responsible for the **Royal Household Trust**. This is therefore a high profile Sub-Programme, aimed at ensuring that **His Majesty the King** is supported in the execution of his customary responsibilities as the Monarch of the Zulu Nation.

His Majesty, the King will participate in various important ceremonies and traditional functions, such as the opening of the Provincial Legislature, opening of the Provincial House of Traditional Leaders, as well as the hosting of various traditional events, such as the Reed Dance, First Fruits ceremony (Umkhosi Woselwa), Amaganu ceremonies, Umkhosi woMama, etc. His Majesty, the King will also continue to preside over the installation of Amakhosi in terms of customary practices and traditions.

The Office of the Premier will continue to support the Royal Household Trust to execute its responsibilities of rendering services to the Royal Household. These responsibilities include taking care of the upkeep of the Royal palaces, supporting the tuition, transportation and medical care for members of the Royal Family, as well as the Royal farming activities.

We are committed to ensuring that there will be a much sharper focus on revenue generating activities of the Royal Household Trust in the current financial year. A revenue generating plan has been developed to pursue public-private partnerships in exploring opportunities to utilize the Zulu Royal Household brand as a potential source of income to relieve the Trust's dependency on the provincial fiscus.

We will however ensure that His Majesty and the Royal household is treated with dignity and respect and that the support received is commensurate with the position of being the Monarch and custodian of Zulu traditional leadership.

### 3.4 Sub-Programme: Heritage (R 59,833 million)

The Office of the Premier will continue to ensure the identification, protection and preservation of previously marginalised heritage resources in our Province. We will continue to work with AMAFA as a Public Entity of this Department, as well with the Department of Arts and Culture in arranging heritage events aimed at profiling specific resources. This will include events such as the unveiling of the statues of King Shaka, Moses Mabhida, Monty Naicker, Pixley kaSeme and the monument of Josiah Gumede. The Department will also commission the creation of the statues of Fatima Meer and Solomon Linda.

We will also install monuments in honour of Phalane kaMdinwa Mkhwanazi and Ntshingwayo kaMahole Khoza, Zulu warriors whose heroic traits led to the ignominious defeat of the British during the Anglo-Zulu War, also known as the 1879 Battle of Isandlwana, as well as the monument of Inkosi Dingiswayo to celebrate his centenary.

In the 2018/2019 financial year, the Office of The Premier will enter into partnership to revive the Coedmore House located within the Ndaba Nkulu Cultural Heritage precinct. This precinct was donated to the Provincial Government in 1947 by Mr Kenneth Stainbank but has not been developed as yet. As a cultural heritage tourism centre this precinct has potential to create jobs through heritage tourism in our Province.

The development of heritage memory infrastructure has contributed to the creation of jobs, entrenching social cohesion by, among others, educating the public about significance of heritage in nation-building. This cultural heritage memory infrastructure also contributes to the quality of tourism product of areas where such artefacts are located. The Department is of the view that heritage holds the key to creating a national consciousness of Nationhood and promotes patriotism and social cohesion.

**Madam Speaker**, as you are aware, this House is currently processing the KwaZulu-Natal AMAFA and Research Institute Bill. This Bill concludes a long and ongoing discussion and debate on the merger and rationalisation of heritage functions in the Province. Once enacted, this legislation will regulate the protection of our heritage assets, whilst it will also provide for the coordination of heritage research.

As the Office of the Premier we are prepared to manage the implementation of this Act as soon as it is passed by this Legislature.



## REVENUE (R 600,285 million)

The Office of the Premier collects revenue mainly from the Gaming and Betting Sub-Programme in the form of casino taxes and levies, bookmakers' tax in respect of horseracing and gaming, as well as recoveries in respect of bookmakers' license renewals.

Due to the unpredictable nature of this item, the Department is very conservative in budgeting for it over the MTEF.

## CONCLUSION

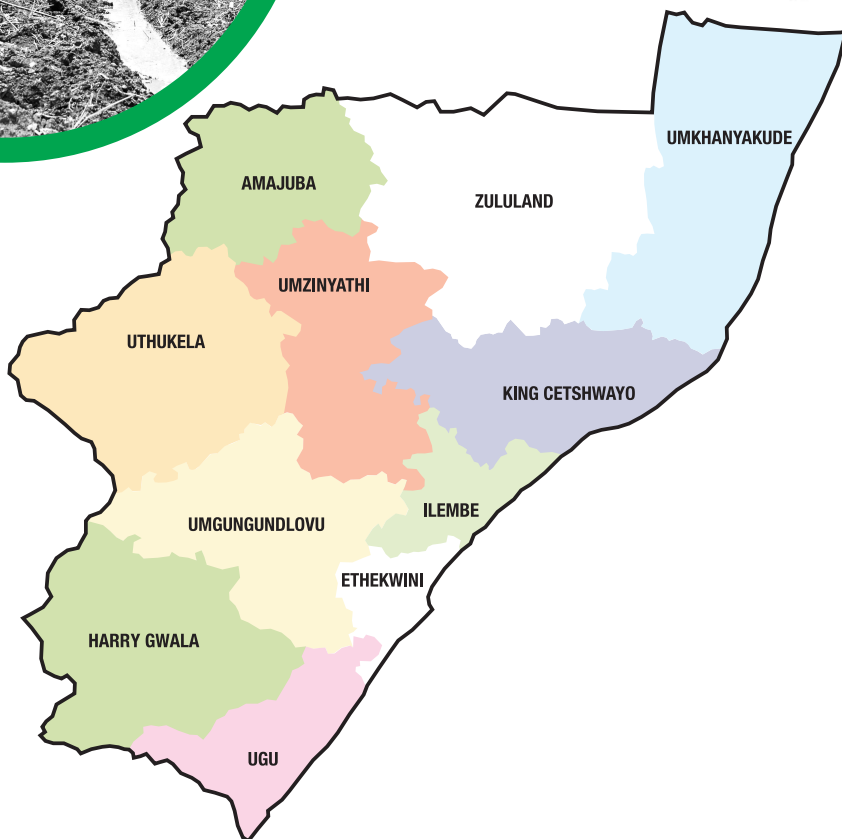
**Madam Speaker**, in closing I wish to take this opportunity to thank the Director-General, Dr Nonhlanhla O. Mkhize and the staff of the Office of the Premier for their continued commitment, dedication and hard work, as well as for leading with integrity.

I also wish to thank my family for supporting me all the time as I go about my duties.

Please be assured that we will relentlessly strive to improve our efforts and ensure that we lead with integrity towards growing an inclusive economy, for integrated, targeted and effective service delivery to improve the quality of life of all the people of this Province.








I now formally wish to table Vote 1 with a budget of R 787,137 million before the Legislature.





# KZN Vision 2035

“By 2035 KwaZulu-Natal will be a prosperous Province with a healthy, secure and skilled population, living in dignity and harmony, acting as a gateway to Africa and the World”.

STRATEGIC GOAL	No	STRATEGIC OBJECTIVE
 <b>1</b> INCLUSIVE ECONOMIC GROWTH	1.1	Develop and promote the agricultural potential of KwaZulu-Natal
	1.2	Enhance sectoral development through trade investment and business retention
	1.3	Enhance spatial economic development
	1.4	Improve the efficiency, innovation and variety of government-led job creation programmes
	1.5	Promote SMME and entrepreneurial development
	1.6	Enhance the knowledge economy
 <b>2</b> HUMAN RESOURCE DEVELOPMENT	2.1	Improve early childhood development, primary and secondary education
	2.2	Support skills development to economic growth
	2.3	Enhance youth and adult skills development and life-long learning
 <b>3</b> HUMAN AND COMMUNITY DEVELOPMENT	3.1	Eradicate poverty and improve social welfare services
	3.2	Enhance health of communities and citizens
	3.3	Safeguard and enhance sustainable livelihoods and food security
	3.4	Promote sustainable human settlements
	3.5	Enhance safety and security
	3.6	Advance social cohesion and social capital
	3.7	Promote youth, gender and disability advocacy and the advancement of women
 <b>4</b> STRATEGIC INFRASTRUCTURE	4.1	Development of seaports and airports
	4.2	Develop road and rail networks
	4.3	Develop Information Communication Technology (ICT) infrastructure
	4.4	Ensure availability and sustainable management of water and sanitation for all
	4.5	Ensure access to affordable, reliable, sustainable and modern energy for all
	4.6	Enhance KwaZulu-Natal waste management capacity
 <b>5</b> ENVIRONMENTAL SUSTAINABILITY	5.1	Enhance resilience of ecosystem services
	5.2	Expand the application of green technologies
	5.3	Adapt and respond to climate change
 <b>6</b> GOVERNANCE AND POLICY	6.1	Strengthen policy, strategy coordination and Inter-Governmental Relations (IGR)
	6.2	Build government capacity
	6.3	Eradicate fraud and corruption
	6.4	Promote participative, facilitative and accountable governance
 <b>7</b> SPATIAL EQUITY	7.1	Enhance the resilience of new and existing cities, towns and rural nodes, ensuring equitable access to resources, social and economic opportunities
	7.2	Ensure integrated land management use across the Province, ensuring equitable access to goods and services, attracting social and financial investment

Please visit our website at [www.kznppc.gov.za](http://www.kznppc.gov.za) for more information.







# BUDGET V O T E

0 3 M A Y 2 0 1 8



“Leading with integrity towards growing an inclusive economy, for integrated, targeted and effective service delivery to improve quality of life,”



**premier**

Department:  
Office Of The Premier  
PROVINCE OF KWAZULU-NATAL

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